	Approved Budget 10/11	Expenditure 10/11	Variance At Year End 10/11	Variance as at Feb 28th 2011	Variance to outturn as at Feb 28th 2011
	£000's	£000's	£000's	£000's	£000's
Directorates					
People and Equalities	1,310	1,437	127	168	(41)
Law and Governance	2,775	2,701	(74)	(43)	(31)
Chief Executive	4,085	4,137	52	125	(73)
Policy, Culture & Communication	1,157	1,051	(106)	(89)	(17)
City Development	1,527	1,553	26	99	(73)
Community Housing & Development	7,769	6,846	(923)	(727)	(196)
Corporate Assets	(3,167)	(3,232)	(64)	8	(72)
City Regeneration	7,286	6,219	(1,067)	(709)	(358)
Environmental Development	1,933	1,904	(29)	(45)	16
Customer Services	2,304	2,559	255	225	30
City Leisure	4,247	3,606	(641)	(330)	(311)
Direct Services	564	1,348	784	800	(16)
City Services	9,048	9,418	370	650	(281)
Procurement Business Transformation	78 1,453	167 1,472	89 19	74 (24)	15 43
Finance	1,453	1,472	44	( <del>24)</del> 70	(26)
	3,396	3,547	151	120	31
Finance & Efficiency	3,390	3,547	151	120	31
Total Excluding SLAs And Capital Charges	23,815	23,321	(495)	186	(680)
SLAs And Capital Charges	(1,481)	(1,457)	24	18	7
Local Cost Of Benefits	(110)	(256)	(146)	(200)	54
CDC & NDC	622	946	325	186	138
Income & Expenditure A/c	(7)	(3,338)	(3,330)	0	(3,330)
SMGFB	O O	3,605	3,605	0	3,605
Concessionary Fares	1,507	1,231	(275)	(200)	(75)
Transformation Fund	488	625	137	90	47
Investment Income	(399)	(220)	179	200	(21)
Interest Payable	1,165	844	(321)	(355)	34
Removal of 0.5% 10/11 Employee Inflation	159	0	(159)	(159)	0
Transfer to Capital Reserves	2,345	2,220	(124)	(217)	93
Item 8 Interest Receivable	(1,040)	(708)	332	376	(44)
Corporate Line	4,728	4,950	221	(279)	500
Net General Fund	27,063	26,814	(249)	(75)	(174)
(Use of)/ transfer to Balances	1,256	1,256	0	0	0
Net Budget Requirement	28,319	28,070	(249)	(75)	(174)
External Funding	(16,766)	(16,767)	(1)	0	(1)
Council Tax	(12,447)	(12,558)	(111)	0	(111)
Less: Assumed Parish Precepts	172	197	25	10	15
LABGI	(100)	0	100	100	0
Collection Fund surplus	0	0	0	(111)	111
Transfer to/from Reserves	824	824	0	0	0
Total Funding Available	(28,319)	(28,304)	15	(1)	16
General Fund Total	0	(234)	(234)	(76)	(159)

## **Working Balance**

 1st April 2010
 3,140

 Transfers in
 1,256

 31st March 2011
 4,396

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